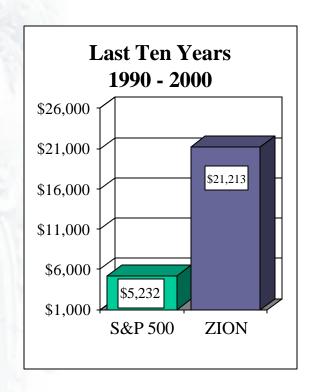
### ZIONS BANCORPORATION

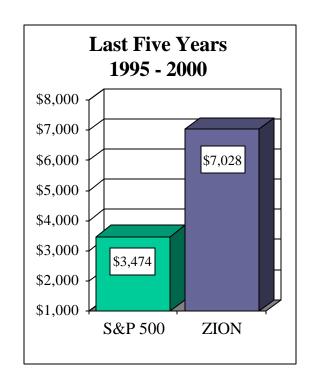
# Creating Value

Goldman Sachs
Investor Conference

### Delivering Value to Shareholders

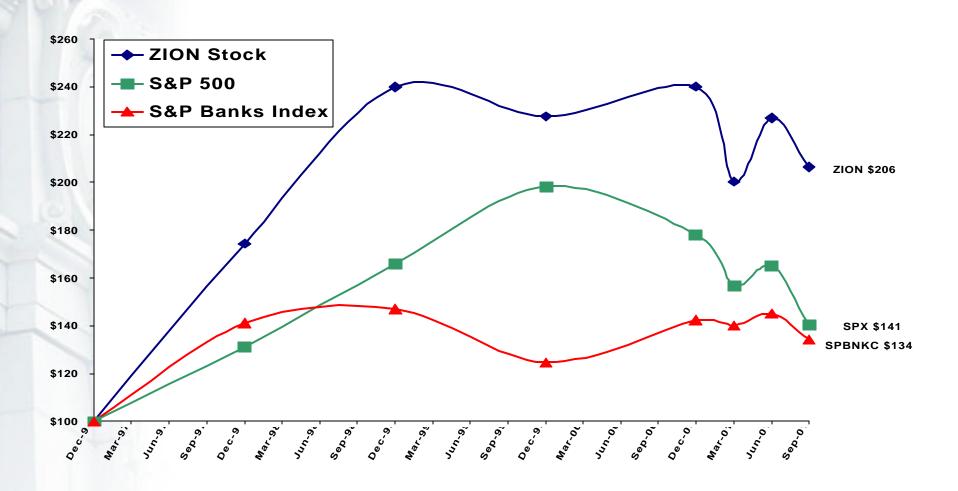
Value of \$1,000 Investment



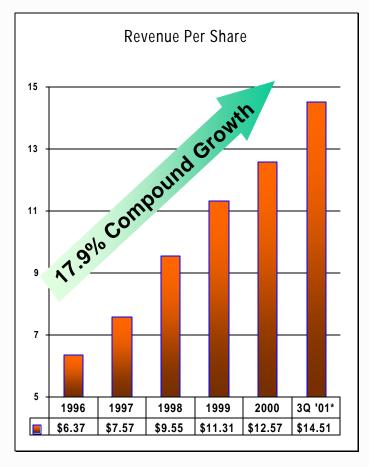


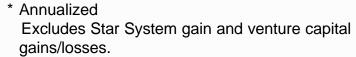
Zions was #1 in total shareholder return for U.S. Banks surveyed by *Fortune* magazine and *The Wall Street Journal* during the 1990's and the last half of the 1990's, respectively.

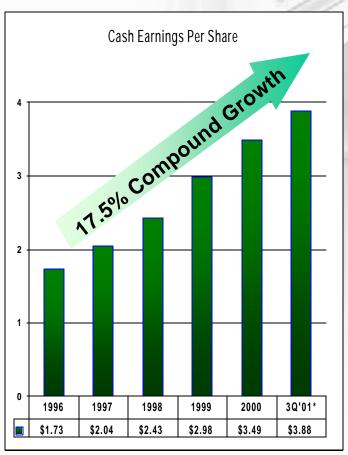
## Simple Price Appreciation



## Demonstrated Superior Growth







\* Annualized Excludes yearly e-Commerce losses.

### Success Factors

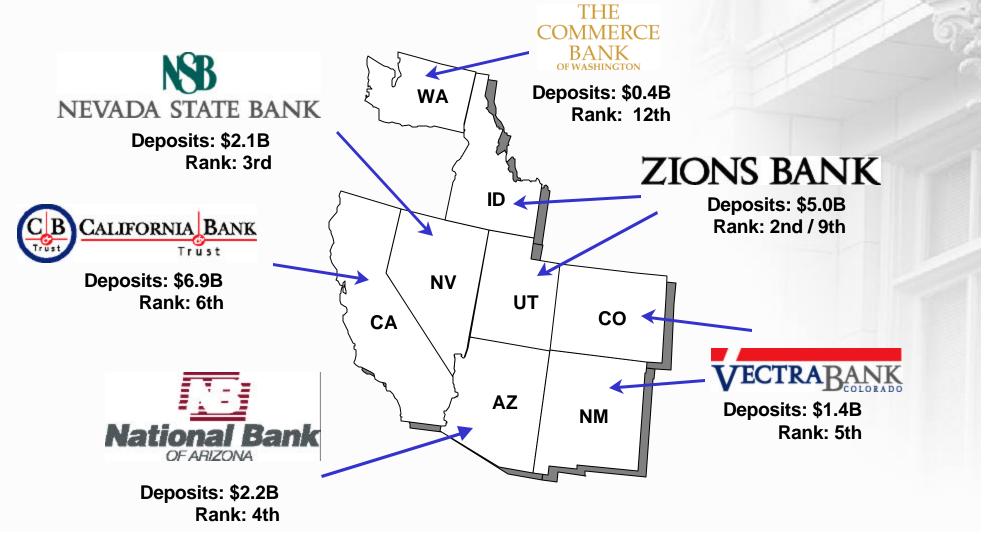
- Community Banking Strategy
- Geography
- Technology
- National Niche Businesses
- Focus on Fundamentals
- Shareholder Driven

#1 in total shareholder return for U.S. banks in the 90's

## A Collection of Great Community Banks

- Local names and identities
- Local boards including regional advisory boards
- Local management teams with real authority

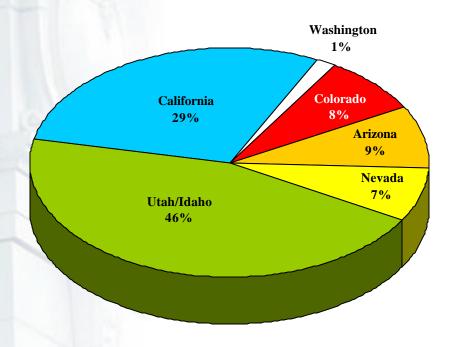
# A Collection of Great Community Banks

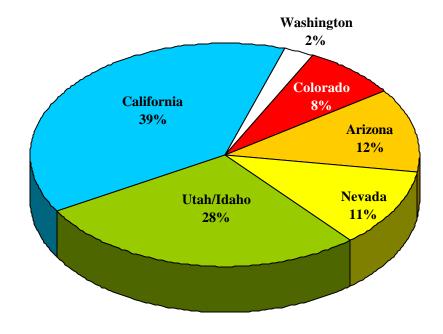


## **Balance Sheet Composition**

**September 30, 2001** 

7





Total Loans: \$18.8 Billion\*

\*Includes \$2.3 Billion in Loans Sold

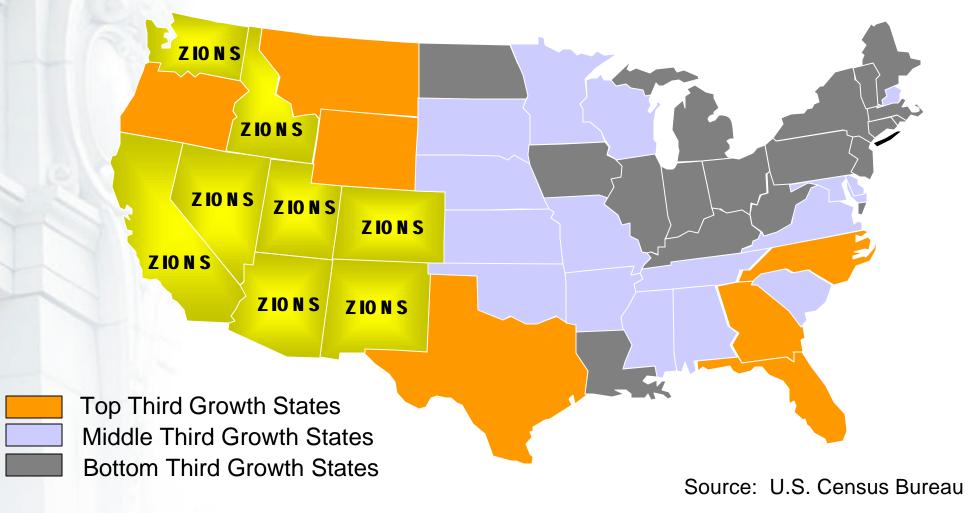
**Total Deposits: \$18.1 Billion** 

## Value of Community Banking Structure

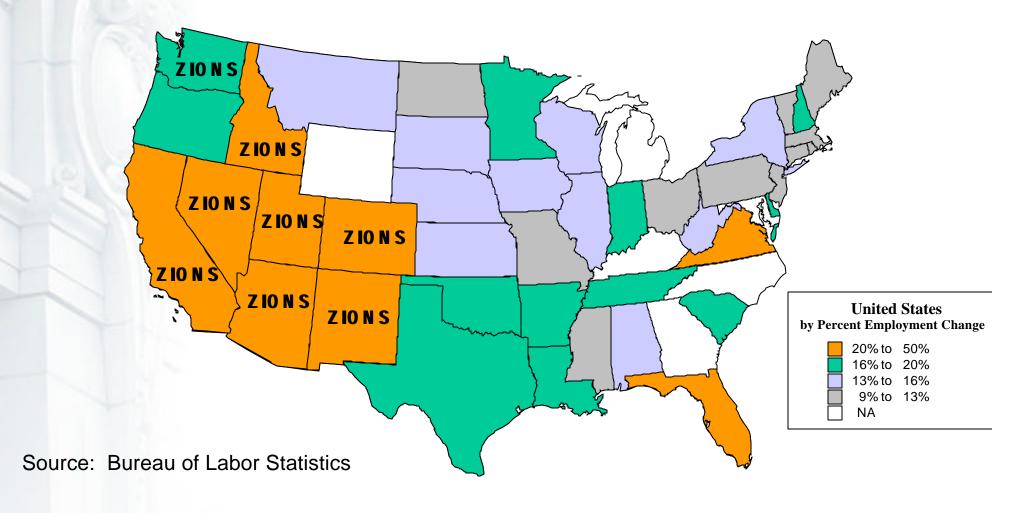
Better Talent
Better Revenue Growth
Better Asset Quality

Stronger Custom er Relationships

# Zions' Growth Engine: Projected Population Growth to 2005



## Zions' Growth Engine: Employment Growth Rates to 2008



# Markets Matter: Top 10 Growth Markets

- 1. Phoenix-Mesa, AZ
- 2. Dallas, TX
- 3. San Antonio, TX
- 4. Denver, CO
- 5. Atlanta, GA
- 6. Salt Lake City-Ogden, UT
- 7. Oakland, CA
- 8. Austin-San Marcos, TX
- 9. San Diego, CA
- 10. Houston, TX

Source: Putnam Lovell; Top 100 MSAs Ranked based on projected growth in population and personal income

5 of top 10

10 of top 22

None below 47

# Markets Matter: 15 Best Places For Business

- 1. San Jose, CA
- 2. Austin, TX
- 3. San Francisco, CA
- 4. Boulder, CO
- 5. Dallas, TX
- 6. Santa Rosa, CA
- 7. Boise, ID
- 8. San Diego, CA
- 9. Phoenix, AZ
- 10. Oakland, CA
- 11. Sacramento, CA
- 12. Orange County, CA
- 13. Raleigh-Durham, NC
- 14. Las Vegas, NV
- 15. Seattle, WA

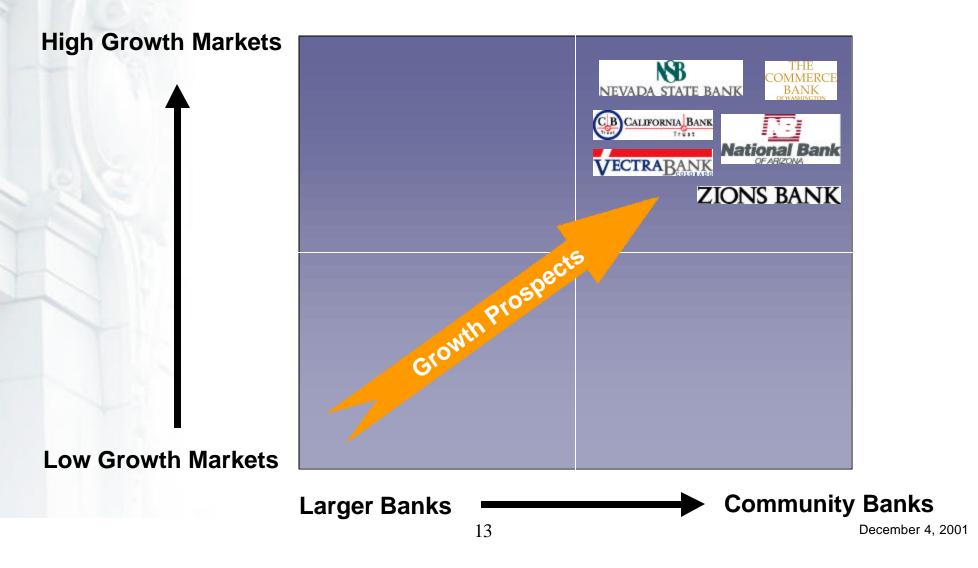


Source: Forbes Magazine

Top 200 MSAs

### The Growth Combination

The Right Banks in the Right Places



## Market Growth Opportunities

(\$ in Billions)	<u>Deposits</u>	Market Share
California	\$6.9	2%
Utah	\$4.8	28%
Arizona	\$2.2	4%
Nevada	\$2.1	12%
Colorado	\$1.4	3%
Washington	\$0.4	1%
Idaho	\$0.2	2%

# Ensuring Our Future Success Integrating Key Technologies

### LEXIGN

- Expertise in complex electronic work flow solutions with established customer base
- Creating electronic, Internet-based forms
- Digital signing software
- **@EnterVault** 
  - Secure storage and retrieval of electronic documents
- DIGITALSIGNATURETRUST
  Guaranteeing Identity in Digital Transactions
  - Issuing and managing digital certificates

# Net Deposit

- Transmitting check images for presentment
  - Reduces transportation costs
  - Reduces float
- Zions developed process and owns intellectual property
- Licensed to EDS

# Why is a Bank in the Digital Signature Business?

"We're more like banks than we are Internet companies," Sclavos says. If e-commerce is really going to take off, having a banker control the keys to the vault door may not be such a bad thing.

Business Week
May 15, 2000
Quoting Stratton Sclavos, CEO of Verisign

### National Niche Businesses

- #1 SBA 504 Lender
- #8 SBA 7(a) Lender
- #1 Farmer Mac Lender
- #6 Municipal Financial Advisor
- Electronic Bond Trading
- e-Business Solutions

## Focusing on the Fundamentals

# Shareholder Value Creation

**Effective Sales** 

17.9% Compound Revenue Growth over 5 years



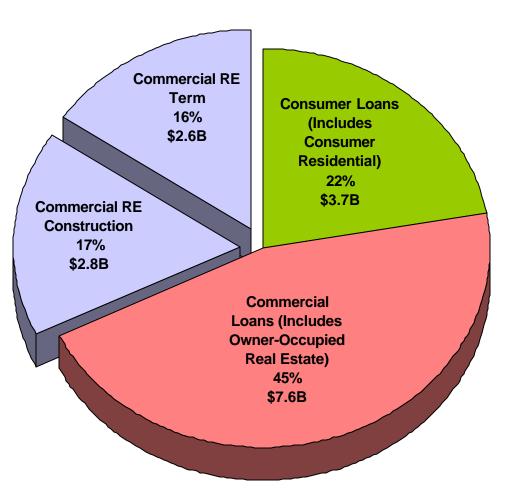
#### Effective Cost Control

57.4% Operating Cash Efficiency Ratio

#### **Superior Asset Quality**

.65% NPA ratio at 9/30/01

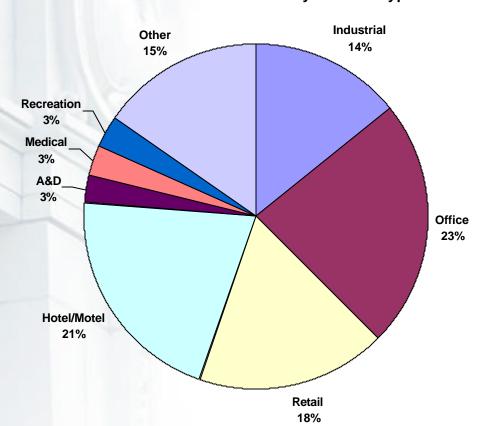
# Asset Quality: Understanding the Loan Portfolio



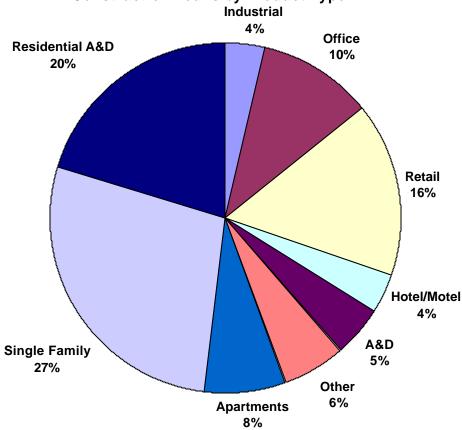
## Distribution by Product Type

09/30/01

#### **Commercial Term Loans by Product Type**



#### **Construction Loans by Product Type**



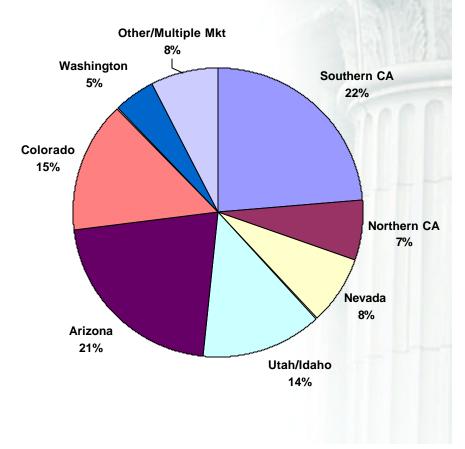
## Distribution by Geographic Location

09/30/01

#### **Commercial Term Loans by Collateral Location**

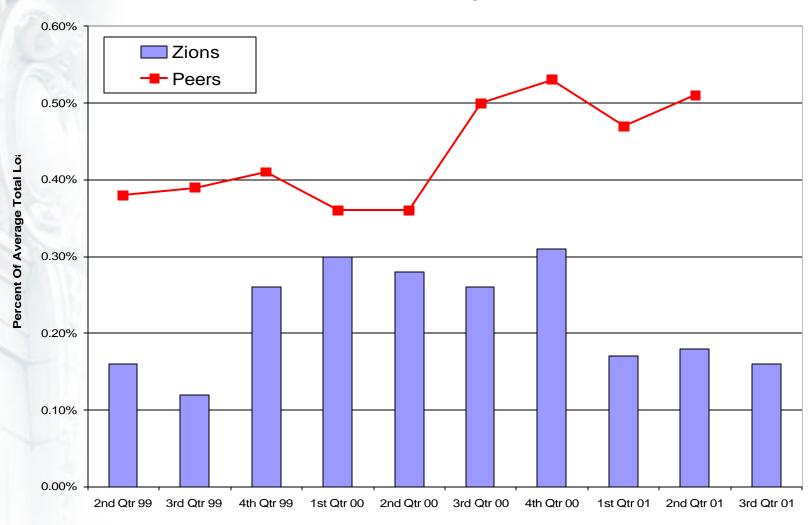
#### Other/Multiple Mkt 12% Washington Southern CA 2% 26% Colorado 9% Arizona 17% Northern CA 14% Utah/Idaho Nevada 8% 12%

#### **Commercial Construction Loans by Location**



### Net Charge-Off Trends vs. Peers

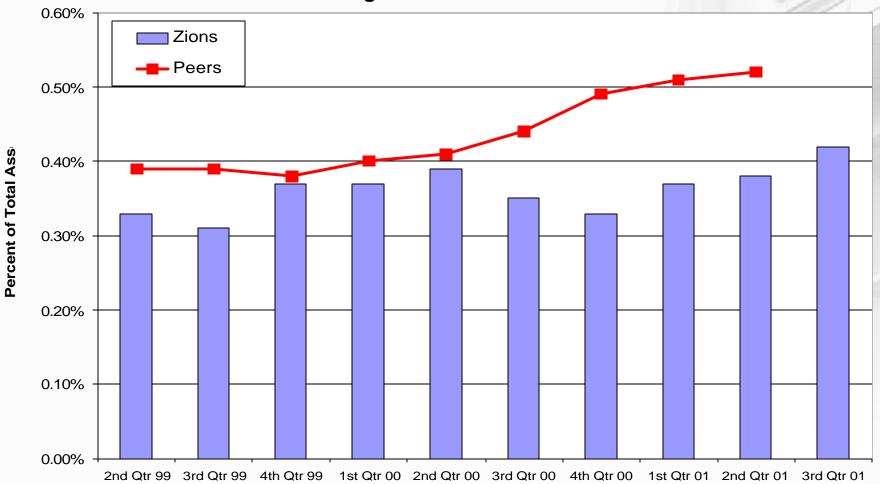
YTD Net Losses as % of Average Total Loans



Note: Peer group is defined as bank holding companies with assets > \$10 billion.

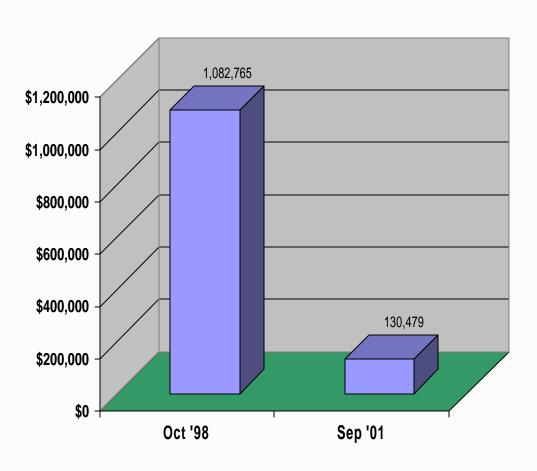
## Asset Quality Trends vs. Peers

#### **Non-Performing Assets as % of Total Assets**



N ote: Peer group is defined as bank holding companies with assets > \$10 billion.

# Syndicated Credits Old Sumitomo Portfolio



- CB&T NCOs from 10/98: -\$50.7MM
- NCOs on Sumitomo
   Syndicated Credits:
   -\$18.4MM

# Allowance for Loan Losses to Non-Performing Loans 9/30/01

<u>Rank</u>	Company	ALLL/NPL	<u>Rank</u>	Company	ALLL/NPL
1	State Street Corp	5500.0%	18	FirstMerit	201.2%
2	North Fork Bancorp.	840.2%	19	PNC Financial	199.4%
3	Westamerica Corp.	616.8%	20	BancWest Corp	181.4%
4	First Virginia Corp.	437.7%	21	Mellon Bank corp	179.7%
5	City National Corp.	335.4%	22	Fleet Boston Corp	179.0%
6	Synovus Financial	329.5%	23	Huntington Bancshares	178.4%
7	Fifth Third Bancorp.	319.1%	24	SunTrust Banks, Inc.	176.7%
8	Zions Bancorp.	<b>262.9%</b>	25	National City Corp	171.1%
9	US Bancorp	243.1%	26	Bank of America Corp	161.8%
10	BB&T Corp	238.0%	27	Marshall & Ilsley	161.1%
11	Wells Fargo & Co.	232.4%	28	J P Morgan Chase*	146.2%
12	Bank of New York	223.2%	29	Bank One Corp	143.9%
13	First Midwest Bancorp	222.8%	30	Northern Trust Corp	138.4%
14	First Tennessee Nat'l	217.6%	31	KeyCorp	132.7%
15	AmSouth Bancorp.	211.3%	32	Citigroup	115.6%
16	SouthTrust Corp	211.1%	33	Comerica Inc.	106.6%
17	Wachovia	201.8%			

<sup>\*</sup> Includes OREO

## Alignment of Shareholder and Employee Interests: Staff Ownership

### We act like shareholders...

Stock value held by execs to 2000 compensation: 40X

Percent of employees who own shares: 80%

Percent of employees receiving options\*: 100%

Percent owned by employees & directors: 12%

...because we are shareholders

<sup>\*</sup> All employees receive options after 1 year of service

# Alignment of Shareholder and Employee Interests: Incentive Compensation

4 Year Average Tangible ROE

Rate		16%	18%	20%	22%	24%
Year Average Cash EPS Growth Rate	25%	150%	180%	200%	230%	250%
	21%	130%	155%	170%	200%	220%
	17%	80%	100%	110%	120%	140%
	13%	40%	46%	50%	59%	60%
	9%	12%	15%	16%	19%	20%
۲ ۲		Average Ar	nnual Payout E	Bonus as a % c	of Executive O	fficer's Salary

# Earnings Guidance

	4th Qtr. 2001	2002
Operating Cash Earnings	\$0.94 - 0.96	\$4.05 - 4.10
Goodwill	(0.09)	(0.36)
CDI	(0.03)	(0.15)
GAAP EPS	0.81 - 0.83	3.54 - 3.59
"New" GAAP EPS	\$0.90 - 0.92	\$3.90 - 3.95

## Comparative Currency Valuations

November 28, 2001

<u>Company</u>	Stock Price	IBES 5-Year Growth Estimate	2002 P/E <u>Ratio</u>	2002 PEG Ratio
Northern Trust	\$57.32	12.90%	23.9X	185%
State Street	\$52.85	14.08%	24.1X	171%
Fifth Third	\$59.32	14.29%	21.7X	152%
Marshall & Ilsley	\$61. 82	10.25%	15.6X	152%
M&T Bank	\$71.20	11.63%	16.8X	144%
Bank of New York	\$38.74	12.19%	17.5X	143%
Synovus	\$23.62	14.00%	19.7X	141%
Wells Fargo	\$42.66	12.77%	14.3X	112%
Zions	\$47.83	13.89%	<b>13.5X</b>	97%

## Forward-Looking Statements

This presentation contains statements regarding the projected performance of Zions Bancorporation. These statements constitute forward-looking information within the meaning of the Private Securities Litigation Reform Act. Actual results or achievements may differ materially from the projections provided in this presentation since such projections involve significant known and unknown risks and uncertainties. Factors that might cause such differences include, but are not limited to: competitive pressures among financial institutions increasing significantly; economic conditions, either nationally or locally in areas in which Zions Bancorporation conducts their operations, being less favorable than expected; changes in the interest rate environment reducing expected interest margins; legislation or regulatory changes which adversely affect the ability of the company to conduct the business in which the company would be engaged; delays in adoption of digital certificates for online services. Zions Bancorporation disclaims any obligation to update any such factors or to publicly announce the result of any revisions to any of the forward-looking statements included herein to reflect future events or developments.



## ZIONS BANCORPORATION

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